

AESA – ANNUAL REPORT

PAUL HOLZMAN

2019





PAUL HOLZMAN HSE DIRECTOR, COMPLIANCE & GOVERNANCE



Honeywell

Background:

Degrees:

- B.S. Environmental Policy and Planning
- MAHR Human Resource Management

Certifications:

- CSP
- Green Belt Certified

Years with HON: 6 years Years of HSE Experience: 22 years



HONEYWELL OVERVIEW

NYSE: HON | ~970 sites | ~110,000 employees | Charlotte, N.C. headquarters | Fortune 100



AEROSPACE

More fuel-efficient aircraft. More direct and on-time flights. Safer skies and airports. We're found on virtually every commercial, defense and space aircraft.



BUILDING TECHNOLOGIES

Over 100 years ago, we defined energy efficiency by making indoor comfort automatic. Today, we redefine it in 10 million buildings using our technology.



PERFORMANCE MATERIALS & TECHNOLOGIES

We pioneered automation control. So we understand complex industrial facilities, and how to create highquality and high-performance chemicals and materials.



SAFETY & PRODUCTIVITY SOLUTIONS

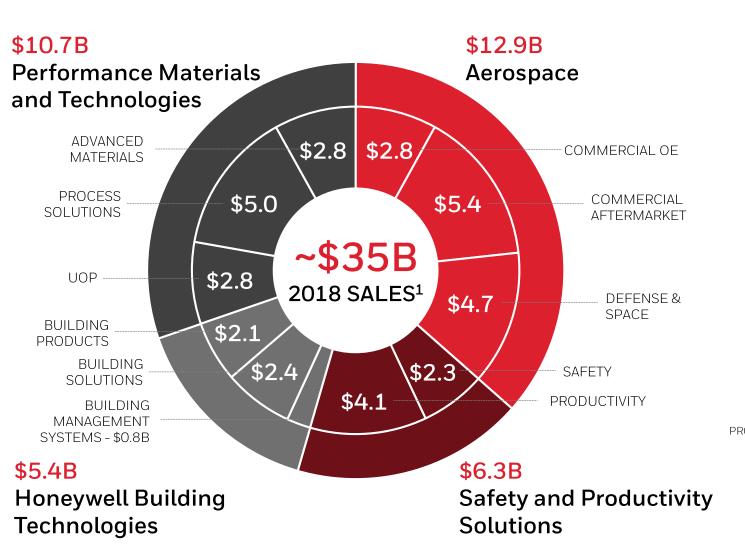
Each year, we keep over half a billion workers safer and more productive with voice-enabled software, barcode scanners, mobile computers and protective equipment.

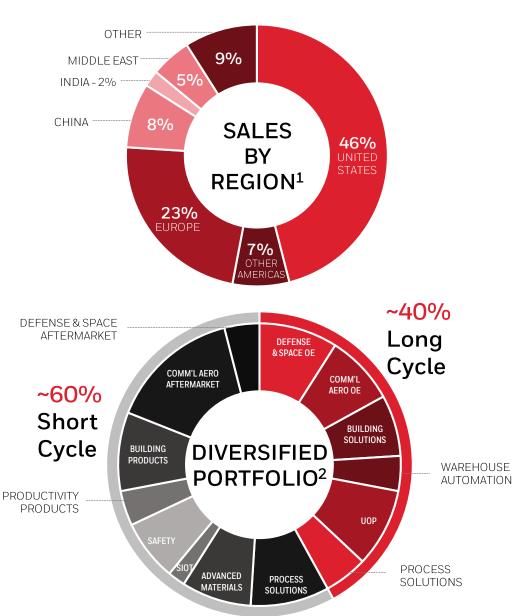
HONEYWELL CONNECTED ENTERPRISE

Honeywell Connected Enterprise (HCE) was established in 2018 to accelerate software development and IIoT solutions. We focus on software development, from the gateway to end-user applications, bringing scale and capability across all of Honeywell. These new offerings are then commercialized through Honeywell's businesses.

Innovating For More Than 100 Years – And Now We're Creating What's Next

HONEYWELL AT A GLANCE





¹ Represents 2018 sales excluding Garrett (the former Transportation Systems business) and Resideo (the former Homes and ADI global distribution business); Differences between segment sales figures and the sum of sales figures for the businesses within each segment are due to rounding ² Represents 2019E sales

ADDRESSING WORLD'S TOUGHEST CHALLENGES

- Developing and manufacturing technologies that drive energy efficiency, improve worker safety and productivity, and build global urbanization
- Performance Materials and Technologies' Solstice[®] lowglobal-warming products helping replace harmful hydrofluorocarbons (HFCs)
 - HFO-1234yf safely cooling more than 70M cars worldwide; expected to grow to more than 90M cars by end of 2019
- Aerospace's Enhanced Ground Proximity Warning System reduced controlled flight into terrain (CFIT) accidents from ~1 in every 3 million flights to less than 1 in every 20 million
- Personal and industrial safety equipment serve more than 500 million people around the world daily



Our Products Are Making the World Safer, Cleaner, and More Sustainable

ENVIRONMENTAL, SOCIAL, GOVERNANCE

Our Mission and Plan

- Ensuring a cleaner, safer, and healthier future
- Integrating health, safety, and environment into all aspects of business
- Protect workers and employees globally
 - Safety record is +80% better than industry average
- Annual targets for waste reduction
 - ~90% reduction in greenhouse gas (GHG) emissions intensity since 2004
- Comprehensive system aligned to industry best practices, fully integrated into the Honeywell Operating System



Onondaga Lake, **Syracuse**, **N.Y.**, former "Most Polluted Lake" now fishable and swimmable community asset spurring development

Former chemical plant in Baltimore, MD, now Harbor Point, home to Exelon, a leading energy provider; Morgan Stanley; and Johns Hopkins Medicine





Building a Better Future

AEROSPACE

More fuel-efficient aircraft. More direct and on-time flights. Safer skies and airports. We're found on virtually every commercial, defense and space aircraft.

Business Portfolio:

- Electronic Solutions
- Engines and Power Systems
- Mechanical Systems and Components
- Connected Aerospace

Headquarters:

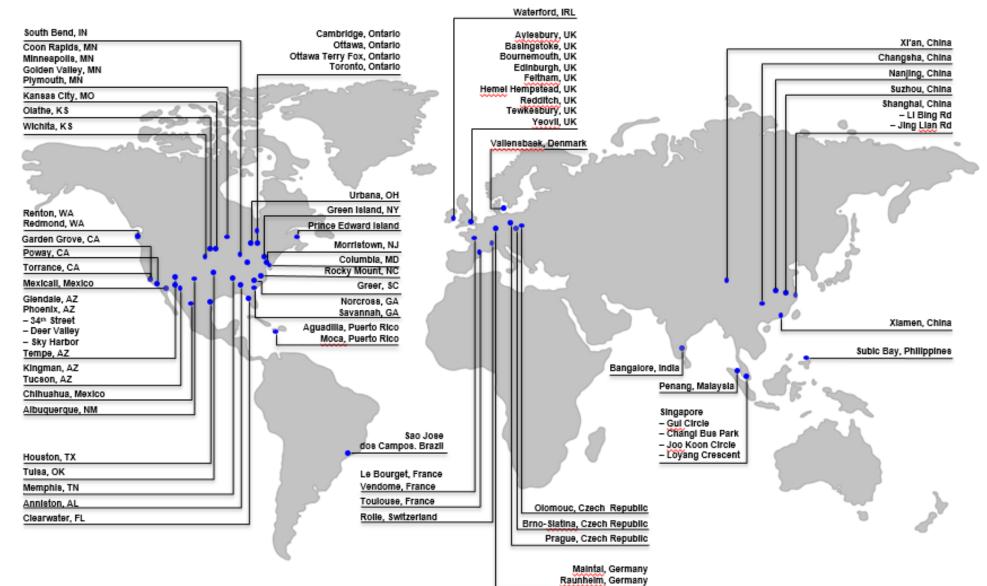
Phoenix, Arizona



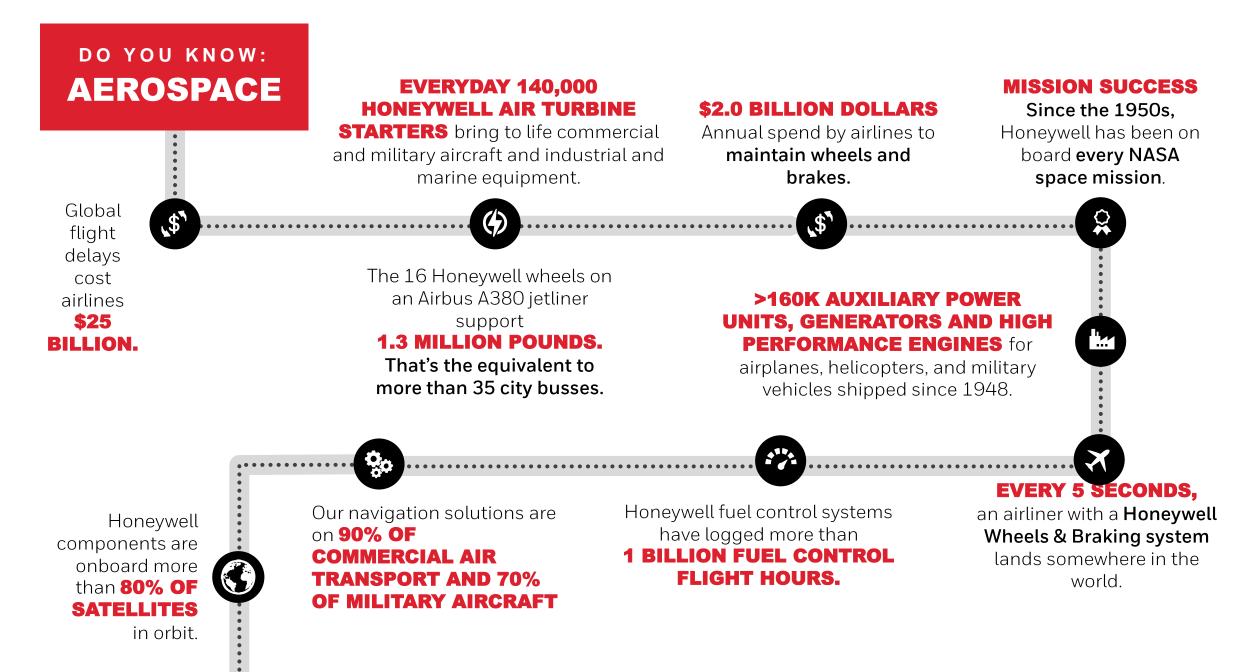
Technologies:

- Air and Thermal Management
- Connectivity Systems and Connected Aircraft Services
- Federal Solutions Management and Operation
- Hybrid Electric Systems
- Integrated Avionics Offerings and Flight Management Systems
- Manned/Unmanned and Satellite Applications/Space
- Mechanical Components
- Navigation, Safety, and Surveillance Solutions
- Propulsion and Power Systems
- Runway and Flight Safety Technology
- Wheels and Braking Systems

WHERE WE ARE

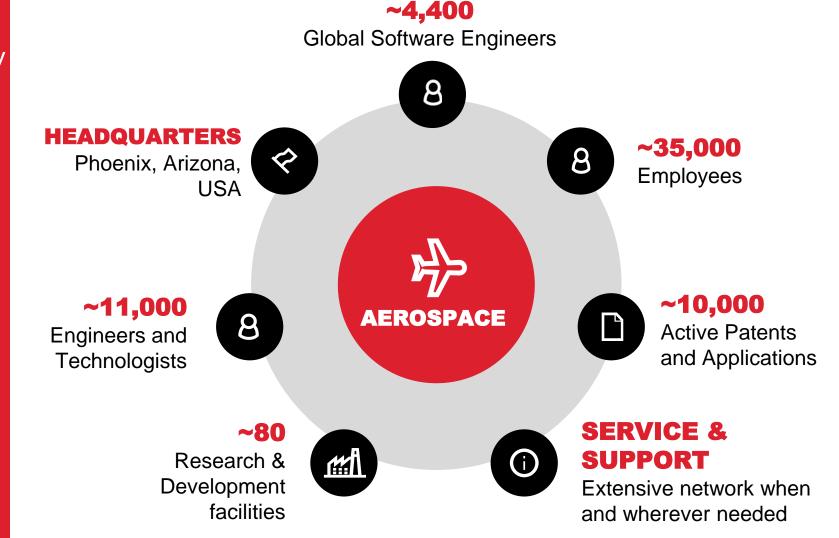


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OVERVIEW: AEROSPACE

Honeywell Aerospace products and services are found on virtually every commercial, defense and space aircraft. We build aircraft engines, cockpit and cabin electronics, wireless connectivity systems, mechanical components and more, and connect many of them via our high-speed Wi-Fi offerings. Our solutions create more fuel-efficient and bettermaintained aircraft, more direct and on-time flight arrivals, safer skies and airports and more comfortable flights, along with several innovations and services that reflect exciting and emerging new transportation methods such as autonomous and supersonic flight.



PORTFOLIO BREADTH: AEROSPACE

ROBUST PORTFOLIO OF TECHNOLOGY SOLUTIONS



Delivering Greater Value To Our Customers

ELECTRONIC SOLUTIONS

- Integrated Avionics Offerings
- Navigation, Safety and Surveillance Solutions
- Flight Management Systems, Flight Controls and Synthetic Vision Display Technologies
- Manned/Unmanned and Satellite Applications, Space

ENGINES & POWER SYSTEMS

- Propulsion Engines
- Auxiliary Power Units
- Electric Power Systems
- Hybrid Electric Systems

SERVICES & CONNECTIVITY

- Connected Aircraft Services
- Connectivity Systems/SATCOM
- Data Analytics
- Maintenance, Repair & Overhaul
- Aerospace Trading

MECHANICAL SYSTEMS & COMPONENTS

- Air Pressure & Control Systems
- Components, Heat Exchangers, Valves, Fuel Controls, Actuators, Coatings
- Federal Solutions: Manage & Operate US Government Facilities – Kansas City National Security Campus, Nevada National Security Site, Sandia Laboratories
- Life Support Systems
- Wheels & Braking Systems

CORE STRENGTHS

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REVOLUTIONIZING

combat technology, commercial space, passenger jets and urban air mobility

GLOBAL LEADER

in the traditional aviation industry



LEADING Connected Aircraft revolution



DRIVING MODERNIZATION of global air traffic management

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COMMITTED TO IMPROVING

fuel and flight efficiency, maintenance, safety, block time and ground turns through digital connectivity



Developing INNOVATIVE SAFETY PRODUCTS

and solutions



Serving all major aircraft OEMs **WORLDWIDE**

PRESENCE IN ARIZONA



Partner with **LEADING PUBLIC AND NON-PROFIT INSTITUTIONS** to address community needs

Honeywell and its employees donated over **\$1 million and 5,000 volunteer hours** to schools, communities and Arizona nonprofits (2017) The Honeywell Fiesta Bowl Aerospace Challenge engaged **1000+ middle school students** to support science, technology, engineering and math (STEM) education Sponsoring students and teachers to attend the Honeywell Leadership Challenge Academy at the U.S. Space & Rocket Center (USSRC)



(\$)~\$800M per year with Arizona-based suppliers

Invest





Our HSE&F Vision and Mission Statements



<u>Vision:</u> Integrated Business partner providing unparalleled HSE&F value and uncompromising commitment to employee health and safety and environmental stewardship

<u>Mission:</u> Protect people and the environment through the capabilities of our global talent and the strength of our HSE&F Management System

Aerospace HSE&F Vision and Mission

SUSTAINABLE OPPORTUNITY POLICY

Honeywell

Sustainable Opportunity Policy Honeywell's Commitment to Health, Safety and the Environment

By integrating health, safety and environmental considerations into all aspects of our business, we protect our employees, our communities and the environment, achieve sustainable growth and accelerated productivity, drive compliance with all applicable regulations and develop technologies that expand the sustainable capacity of our world. Our health, safety and environmental management systems reflect our values and help us meet our business objectives.

- We protect the safety and health of our employees, and minimize the environmental footprint of our
 operations through efforts to prevent illness, injury and pollution.
- We actively promote and develop opportunities for expanding sustainable capacity by increasing energy and water efficiency, improving security and safety, and reducing emissions of harmful pollutants.
- We are committed to compliance with all of our health, safety, environmental and legal requirements everywhere we operate.
- Our commitment to health, safety and the environment is an integral aspect of our design of products, processes and services, and of the lifecycle management of our products.
- Our management systems apply a global standard that provides protection of both human health and the environment during normal and emergency situations.
- We identify, control and endeavor to reduce hazards and associated risk (to employees), emissions, waste and inefficient use of resources, including energy and water.
- We are open with stakeholders and work within our communities to advance laws, regulation and practices that safeguard the public.
- · We abide by the company's own strict standards in cases where local laws are less stringent.
- Our senior leadership and individual employees are engaged in aspects of health, safety and the environment and are accountable for their role in meeting our commitments.
- · We measure and periodically review our progress and strive for continuous improvement.

These are our commitments to health, safety, and the environment, and to creating Sustainable Opportunity everywhere we operate.

Juss Haamanh

Darius Adamczyk Chairman and CEO

Mike Madsen President and CEO, Honeywell Aerospace

Scott Harczynski Vice President, HSE&F

Policy: Commitment to HSE from Top Level

CONSERVATION AND POLLUTION PREVENTION

Trip reduction program participation and innovation;

- ✓ Water conservation projects;
- Programs to minimize the production of waste; source reduction, product substitution, Waste Diversion Rate reduction, substitution, etc;
- ✓ Programs to reduce energy consumption, e.g., Energy Star, Green Lights;
- ✓ Use of renewable energy technologies;

NA: Instituting an environmental reclamation or improvement project, e.g., creating a wetland.

NA: Programs to reduce regulated discharges to the environment.



TRIP REDUCTION PROGRAM

- Trip Reduction Program
 - Honeywell Engines, Sky Harbor, Tempe, Deer Valley and Glendale sites have been participating in the Honeywell Arizona Trip Reduction Program (TRP) for several years.
 - Over 6,500 employees are targeted
 - Over 5,500 employees are estimated to respond to the 2019 survey (approximately 75% of the total employee population). Some key elements of the Honeywell TRP include:
 - Special Contests: Bike Month, Rideshare, High Pollution Advisory, Transportation Survey
 - Monthly Clean Air Contests to encourage carpooling, transit use, and other alternate modes of transportation
 - Subsidies and reserved parking for Vanpool participants
 - Fully-subsidized Valley Metro Smart Cards are provided to employees for use on both the Light Rail and Valley metro
 - Reserved carpool spaces for registered carpool groups (316 employees registered for carpool program).
 - *NEW Scoop Carpool App Pilot
 - Oct 2019 TRP Audit No findings!

ENERGY AND WATER SAVINGS PROJECTS (AZ)

Lighting Projects

- 240 projects convert HID and fluorescent lighting to LED including building exterior, offices lighting and production area lighting
- 14,672,881 kbtu energy savings
- Top Sites and Projects
 - Glendale 27 LED retrofit projects
 - Sky Harbor 10 LED retrofit projects
 - Phoenix 91 LED retrofit projects
 - Tempe 24 LED retrofit projects
 - Deer Valley 26 LED retrofit projects
 - Tucson 36 LED retrofit projects

Water Savings Projects

29 projects

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- 9,903,839 gallons water savings
 - Top Projects
 - Tucson Install make-up water conductivity meters on cooling towers
 - Tempe Install new dishwasher and water saving restroom fixtures
 - Phoenix Xeriscaping and water saving restroom fixtures
 - Sky Harbor Xeriscaping and water saving restroom fixtures

HVAC and Control Systems Projects

- 12 projects
- 20,917,991 kbtu energy savings
 - Top Sites and Projects
 - Deer Valley Replacement of 2 Central Plant chillers
 - Phoenix Replacement of 1 Central Plant chiller
 - Sky Harbor Replacement of 3 Central Plant chillers
 - Tucson Replacement of 3 Central Plant cooling towers
 - Phoenix Replacement of 6 Evaporative coolers

Compressed Air Projects

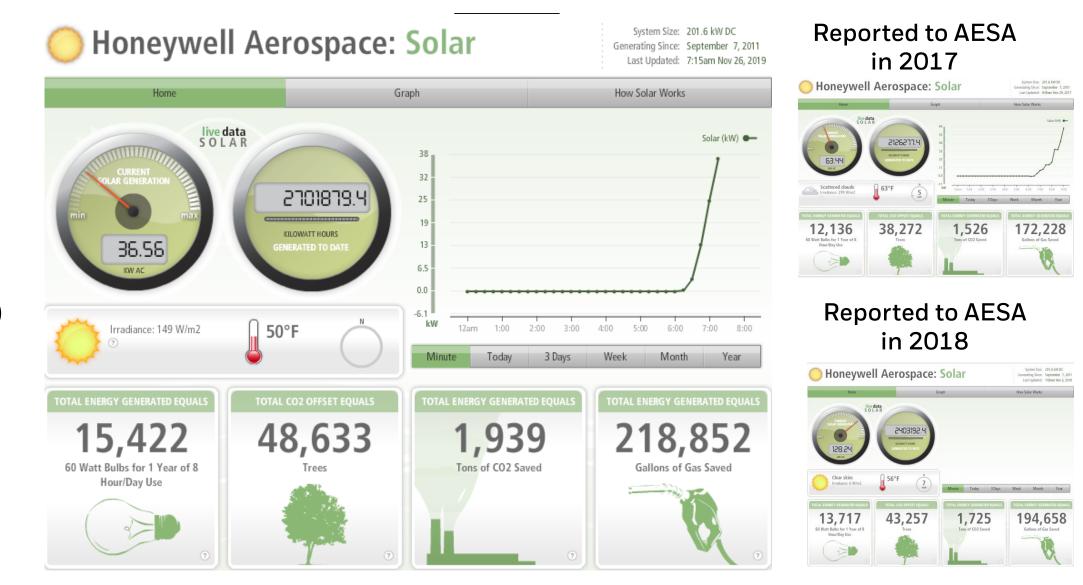
- 23 projects
- 23,273,529 kbtu energy savings
- Top Projects
 - 9 sites conduct ultrasonic compressed air leak surveys – 21 surveys completed
 - Deer Valley replace fixed speed air compressor with variable speed drive air compressor

HONEYWELL AEROSPACE: RECYCLING EFFORT COMMON BALANCED SCORECARD (CBS)

Energy & GHG Reduction						Environmental									F	laz	Wa	ste	Waste						
						/ Events									F	Redu	ucti	ion\		/ Diversio					
Honeywell The power of connected				Lag	ggir	ng	/	/		L	.ea	din	g						A	lddit	ion	al			
Comn	on Balanced Scorecard	TCIR	DART	'19 SBG: '19 SE	ergy/GH : үто ана/ү зи/е: үто ве 8: үто вети	TD \$M BTU	Env Eve nts	Reg w/o	On Time CA	Comp Assur	Risk Reduc	Comm & Engmt	RCCA	HSE / HOS	SCOR E	LWCAI R	Days to		All Reg Inspect w/o Findings	Haz Waste Efficiency	Waste Diversio n Rate	tory	Maturit y Assess ment	SBG E	
	weight 2018 YE 2018 AOP 2019 AOP		5% 0.16 n/a 0.18 12 MO	35.7 ACT	10% AOP Green	0% %∆	10% 5 11 7 YTD	10% 95% 90% 90% YTD	10% 98% 97% 97% YTD	10% 100% 97% 97% YTD	10% 100% 97% 97% YTD	10% 100% 97% 97% YTD	10% 100% 97% 97% YTD	10% 100% 97% 97% YTD		0.11 0.10 0.10 12MO	56 50 60	3% 2% 2%	91% 86% 87% YTD	-5% -3% -3% 12MO	62% 56% 58% YTD	162% 97% 100% YTD	84% 85% 85% YTD	3,172 3,605 3,861 ACT	AOP Green
	Column #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
2019 - October	Aerospace	0.32			36	-9%			98%										91.8%		64.4%			2,578	2,853
2019 - October AERO AMERI 2019 - October		0.31	0.15	689	762 1.614	-10%		93% 97%	94% 99%	100% 100%	100% 100%	100% 100%	100% 100%	97% 100%		0.08	1	4.8%	87.2%	NA NA	TBD	NA	87.9% 86.8%	689 1478	762
2019 - October	MECHANICAL OPERATIONS AFTERMARKET SERVICES	0.28		1478	1,014	-8% -17%	2	93%	100%	100%	100%	100%	100%	100%		0.02	23.0	3.0% 0.0%	92.5% 88.5%	NA	TBD	NA	89.1%	14/8	1,014
2019 - October	AERO AMERICAS	0.32			2.546	-9%	7	94%	98%	100%	100%		100%			0.06		3.4%	88.8%	-7.7%	60.8%		87.9%		2.546
2019 - October AERO APA	APAC China and PHL	0.00		20	22	-12%	0	96%	98%	100%	100%	100%	100%	100%		0.00	20.0	NA	97.3%	NA	TBD	NA	85.7%	20	22
2019 - October	APAC SE Asia	0.27	0.27	56		-10%	0	100%	100%	100%	100%	100%	100%	100%	2.00	0.27	30.0	NA	100.0%	NA	TBD	NA	85.0%	56	63
2019 - October	AERO APAC	0.19	0.19	76	85	-11%	0	96%	99%	100%	100%	100%	100%	100%	2.00	0.19	23.0	6.9%	97.9%	0.6%	82.6%	6 202%	85.5%	76	85
2019 - October AERO EME	EMEAI OEM	0.56	0.28	115	126	-9%	0	100%	99%	100%	100%	100%	100%	100%	1.80	0.28	27.0	NA	100.0%	NA	TBD	I A	80.3%	115	126
2019 - October	EMEAI Other	0.00	0.00	0		NE	0	100%	100%	NE	NE	NE	NE	NE	2.00	0.00	22.0	NA	100.0%	NA	TBD	NA		0	0
2019 - October	EMEAI R&O	0.40		39	49	-21%	0	100%	99%	100%	100%	100%	100%	100%	2.00		20.0	NA	100.0%	NA	TBD	NA	86.8%	39	49
2019 - October	AERO EMEAI	0.38			175	-12%	0				100%			100%			24.0		100.0%	-16.1%			83.3%	154	175
2019 - October CMOC 2019 - October FED MFG & T	Contract Manufacturing (CMOC) CH Fed MFG & TECH SBE	0.48		40 0	48	-17% NE				100%	95%			100% 100%		L			95.7% 100.0%	NA NA	61.3%	6 236% 109%	85.5% 87.5%	40 0	48

2019 YTD WDR is up over 64%

HONEYWELL AEROSPACE: RENEWABLE ENERGY



YTD 2019

EDUCATION AND MENTORING

- ✓ Mentoring other organizations regarding process improvements and pollution prevention approaches and techniques;
- Providing to the public an annual report documenting environmental performance;
- Membership and active participation in voluntary federal, state, or local environmental protection programs;
- Creating or participating in programs that enhance environmental goal beyond regulatory requirement (Regulatory Engagement);
- Continued: Innovation for environmental improvement in industry or sector

NA: Distribution of literature, guides, or reference material concerning environmental issues.

OBJECTIVE

Build Foundational Knowledge/Experience

- HSE Program Management
- Operating/Management Systems
- Project Management

HSE INTERN Program

OPPORTUNITY Upon Successful Completion of Internship Formal Offer for HSE Rotational Engineer Program Position (Full Time)

OBJECTIVE

Build On Foundational Knowledge/Experience

- HSE Program Ownership
- Operating/ManagementSystems
- Project Management
- Develop Influencing Skills

OPPORTUNITY OF Rotations • Apply for HSE Position within

Aero

HSE ROTATIONAL ENGINEER/ PROFESSIONAL PROGRAM

MENTORING

- <u>Mentoring</u>, <u>Communication</u> Opportunities:
 - ~Monthly VPPPA/BOD Meetings
 - Honeywell SGE's trained to provide VPP audits/guidance
 - Maricopa County Air
 - Every 2 Month Meetings with Director for Clean Air Council
 - Oct 2019 Seminar Presentations (Energy) Steven Kessler
 - Standing Monthly Meetings with ADEQ
 - Interacting and Partnering with Regulators
 - Stakeholder feedback participation
 - HSE Rotational Engineer/Intern Program
 - ASU Participate in ASU Environmental Resource Management (ERM) Career Fairs
 - Nov 2019 HSE Engineer Alum Preso to ASU Students Deanna McKendry
 - U of A Presented HSE Professional Outlook to MPH Students
 - Embry Riddle Plan to visit campus by Year-end

CORPORATE CITIZENSHIP REPORT

Corporate Citizenship

- Honeywell is committed to creating, supporting, and nurturing programs and initiatives that serve a global community and our hometowns too.
- With nearly 50% of its products linked to energy efficiency, Honeywell can help the world face its energy challenges.
- In fact, if Honeywell's existing technologies were widely adopted today, energy demand in the U.S. could be reduced by 20-25%.
- Now available for download on our external website at:

<u>https://www.honeywell.com/content/dam/</u> <u>honeywell/files/Corporate_Citizenship_Report.pdf</u>



VESP PARTICIPATION

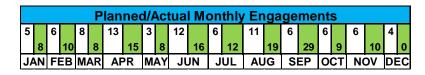
- ADEQ Voluntary Environmental Stewardship Program
- All AZ Aero sites accepted in the program at Platinum Level 2015-2017
- All Sites approved for renewal of VESP for 2018-2020
- Onsite benchmarking visits to Honeywell
- Len Drago Gemba of Honeywell VESP Meeting (Oct 2019)





BEYOND REQUIREMENTS: REGULATORY ENGAGEMENT

- What does regulatory engagement aim to do?
 - Facilitate interaction with regulatory partners outside of inspections.
 - Build trust between the regulator and the regulated entity.
 - Open lines of communication that benefit understanding of technical issues.
 - Help regulators better understand the regulated community.
- Who should lead it?
 - Greatest benefit is seen at the Site-Level most common denominator to appropriately interact with regulators.
 - Also, support and participate in this at a Aerospace level- if you ask your sites to participate in a program then what will you do to support it?
 - Part of Branding Strategy



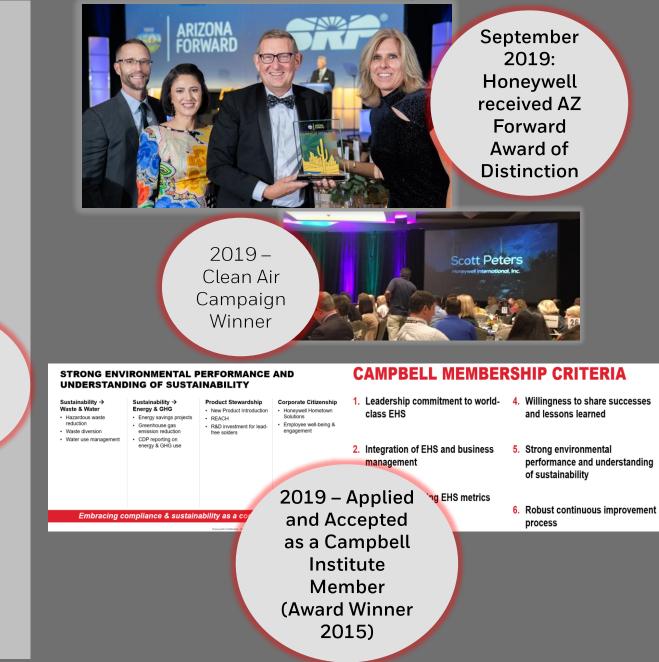
Total Planned	Total Complete YTD	Progress to Annual Plan Goal
94	144	153.19%
Planned YTD		YTD Progress to Plan
70		205.71%

NA																			
A					RE	A	ctiv	ity:	Pl	ann	ned	(P), A	ctu	al ((A)			
Regulatory Engagement (RE) Activity					MAR P A											OCT		OV A	DEC P 4
Routine: 1 Point Value																			
Administrative																			
Complete training on RE Process 2016 in LMS or Aero Meeting	1	1																	
Update RE SharePoint (contacts, agency, focus, opportunities, etc)	1	1																	
Upload RE Plan to SharePoint after review with RL/BL			1 :	1															
All HSE Team takes: "What to Do During A Regulatory Inspection" training					1					0									
Non-inspection interaction																			
Informal meeting with regulators (not email)								1	1	3									
Permit review with regulator interaction (a contact to discuss key points/clarify)														2					
Other review with regulator (regulatory focus)					1			1	1	4									
Attending outreach opportunity with regulators									_		_			_					
Stakeholder regulatory focus (outreach typically sponsored by regulator)			:	1	1			-	2	2		1		2					
Other stakeholder activity or outreach					1 1					8		2		1					
Participating in an HSE Alliance Meeting (recognized partner with regulators)		_	_		_		_	_	_		_	_	_	_	_		_	_	_
Illiance, Partnership, qusi-regulators, chamber or commerce, etc	1	1		1	1 0			1	1	2 5			:	1 2	2				2

Innovation for Environmental Improvement and Recognition



cost so everyone save



ORGANIZATIONAL ENVIRONMENTAL POLICIES

- ✓ Evaluation of the environmental impacts of product(s) life cycle;
- ✓ A NEW environmental management system and audit program;
- \checkmark Implementation of sustainability practices.
- ✓ Product Stewardship Audit introduced in 2017
 - ✓ Restricted or Regulated Process Materials, Process Specs, Build of Materials are Assessed
 - New Product Introduction Procedure (HSE 607) that provides the framework and requirements for new product development. Specifically, this process now includes increased focus and internal formal auditability on responsibly sourced materials, wetland protection consideration, utility usage, recycling and disposal considerations, as well as several other health, safety, and environmental areas.
 - NA: Instituting a policy requiring vendors to meet the member's environmental requirements
 - NA: Instituting and following a "green" purchasing policy

IMPACT OF HON PRODUCTS ON THE ENVIRONMENT

Dedicated Product Stewardship Team:

- Restricted or Regulated Process Materials, Process Specs, Build of Materials are Assessed
- New Product Introduction Procedure (HSE 607) focus on internal formal auditability on responsibly sourced materials, wetland protection consideration, utility usage, recycling and disposal considerations, as well as several other health, safety, and environmental areas.

Product roadmaps to incorporate the CO2 certification metric to ensure HON Engine & Systems performance meet future aircraft requirements.

ENVIRONMENTAL MANAGEMENT SYSTEM

- Environmental Management System (HSEPS MS)
 - Our Management System Tool incorporates the conformance standards of ISO 14001, ISO 45001 into a single system
 - Evergreen site-level audit and 2, 3, or 4-yr Corporate Audit (covers environment):
 - Waste Management and Medical Waste
 - Container Management
 - Air Emissions
 - Wastewater and Storm Water
 - Spill Prevention
 - Drinking Water
 - Energy Management
 - Assurance Letter Process
 - 61 Capital Projects Promoted

<u>12 Op Control Elements</u> Risk-Based

Procedure Level 2 Program **Confined Space** 2-203-X **Contractor HSE** 2-323-X 2-301-X Lock Tag Try **Electrical Safety** 2-307-X **Machinery & Equip Safeguarding** 2-305-X 2-339-X Excavation 2-407-X Waste Management Chem Container Mgmt & Spill Prev 2-417-X 2-335-X Ergonomics 2-371-X **Hazardous Chemical Momt** PPE 2-359-X 2-375-X Exposure Assessment Hot Work

18 HSEMS Elements

Procedure	MS Element (Level 1)
1-101-X	Policy & Ldrshp Commitment
1-102-X	Org Roles and Resp
1-103-X	Aspects and Impacts
1-104-X	Compliance Obligations
1-105-X	Emerging Requirments
1-106-X	мос
1-107-X	HSEPS Objectives
1-108-X	Management Plans
1-109-X	Comp, Aware, Training
1-110-X	Communication & Participation
1-111-X	Documents and Records
1-112-X	Operational Planning & Control
1-113-X	Emerg Preparedness & Resp
1-114-X	Behavior and Culture
1-115-X	Monitor, Measure, Self-Assess
1-116-X	Internal Audit
1-117-X	Management Review
1-118-X	Incident, NonConf, and CA

REGULATORY STATUS AND COMPLIANCE HISTORY

Regulatory Compliance

- Federal
- State (ADEQ: Hazardous Waste, UST, Air)
- County (Air, Food Safety, Trip Reduction, Ind. Commission, Facilities)
- City (City of Phoenix, Wastewater, Storm Water, Fire Department)
- Local (GRIC)
- Compliance Status- Regulatory Inspections w/o Findings
 - 45 Regulatory Inspections in YTD, 43 (96%) of which resulted in no *"findings*" and No NOV's issued
 - All Inspections with findings undergo a rigorous RCCA to address root and contributing causes and then knowledge sharing.

2019 Regulatory Visits

236 Regulatory Inspections YTD (Oct 31)

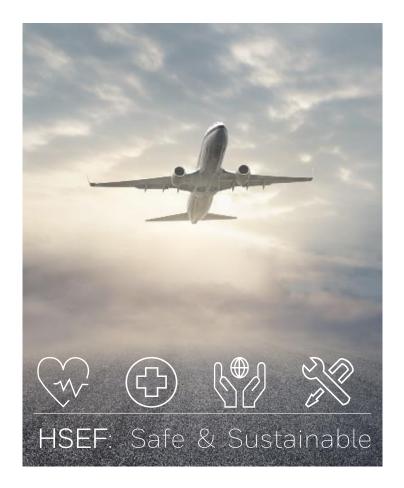
Region	% of Total Inspections	Total # Inspections
Americas	66%	157
APAC	21%	49
СМОС	10%	23
EMEAI	2%	4
FMT	1%	3

- Primary Inspections: 97% without findings YTD
- All Inspections: 92% without Findings YTD



Questions?

<u>Contact information</u> Email: paul.Holzman@Honeywell.com Phone: 480-250-6411



We Shape the Future of a Smarter, Safer, and more Sustainable World